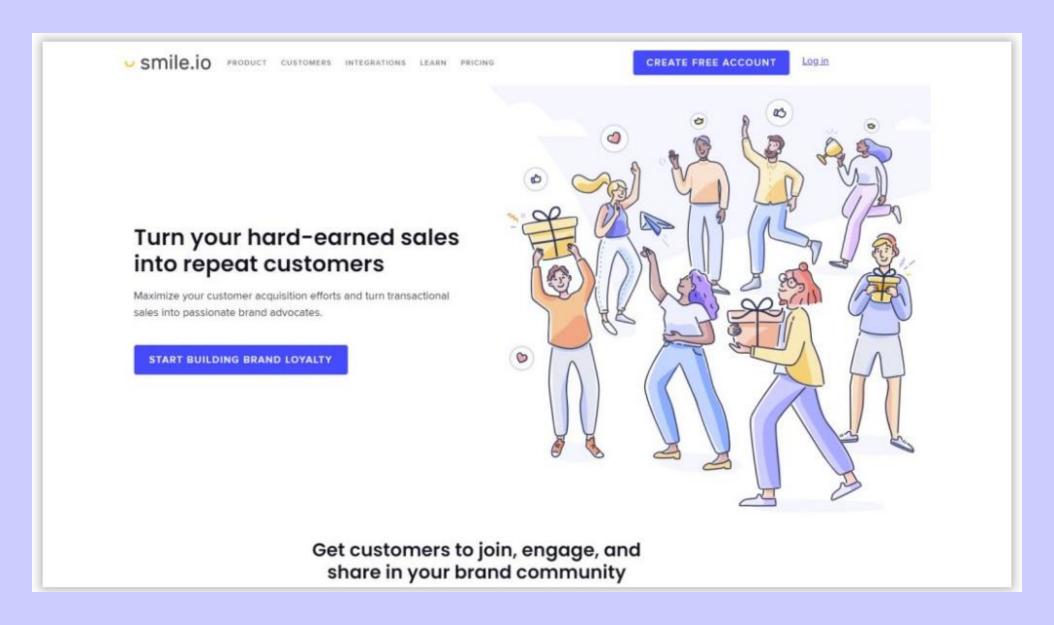
#### **Customer Loyalty and Inflection Points**

Kevin Hillstrom President, MineThatData

#### Loyalty



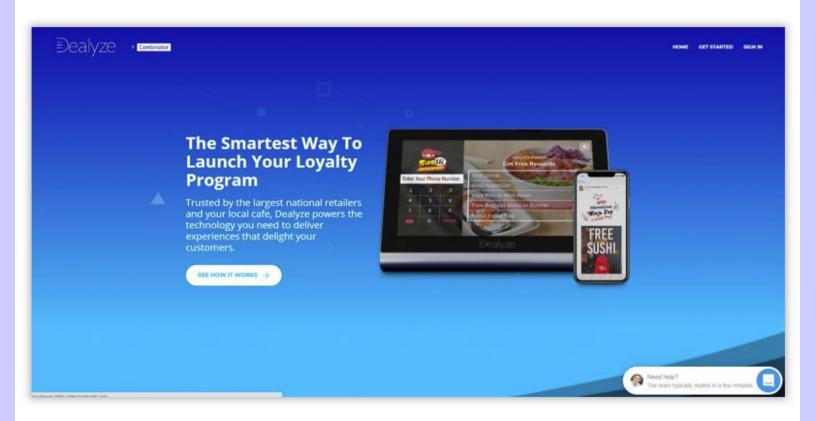
#### Loyalty



One of Capillary's products is Loyalty+. You can use it to craft addictive brand experiences. Ensure your existing customers keep coming back to you by intelligently rewarding them for their desired behavior with an omnichannel loyalty platform.

#### Loyalty

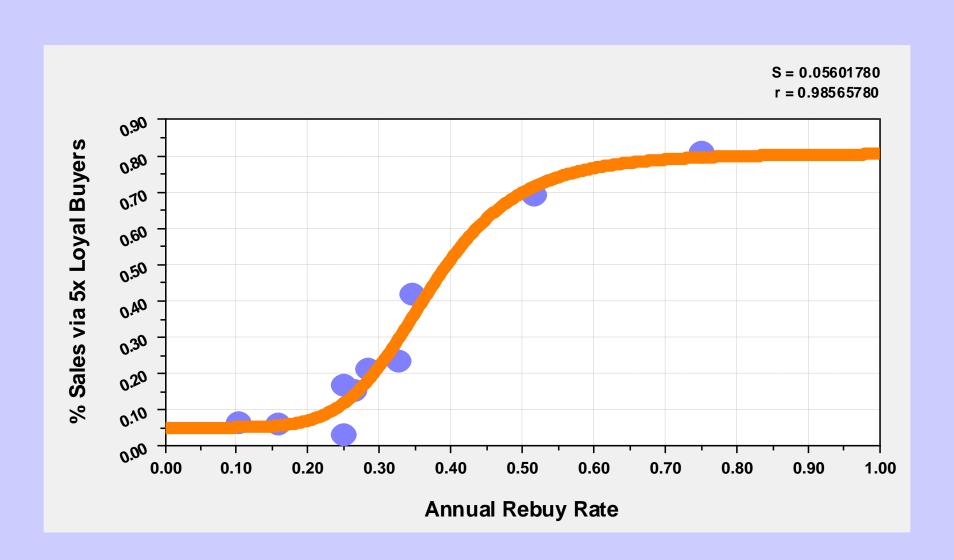
#### 10. Dealyze



Dealyze makes it easy to connect with your customers wherever they are. Send targeted promotions and trackable coupons, delivered via text message, app, email, social media, or tablet display – all in real-time. Take control of your offers with end-to-end oversight, automation, and management, radically increasing same-store sales.

## What Fraction of Total Annual Sales Typically Come From "Loyal" Customers (i.e. 12-Month 5x+ LTD Buyers)?

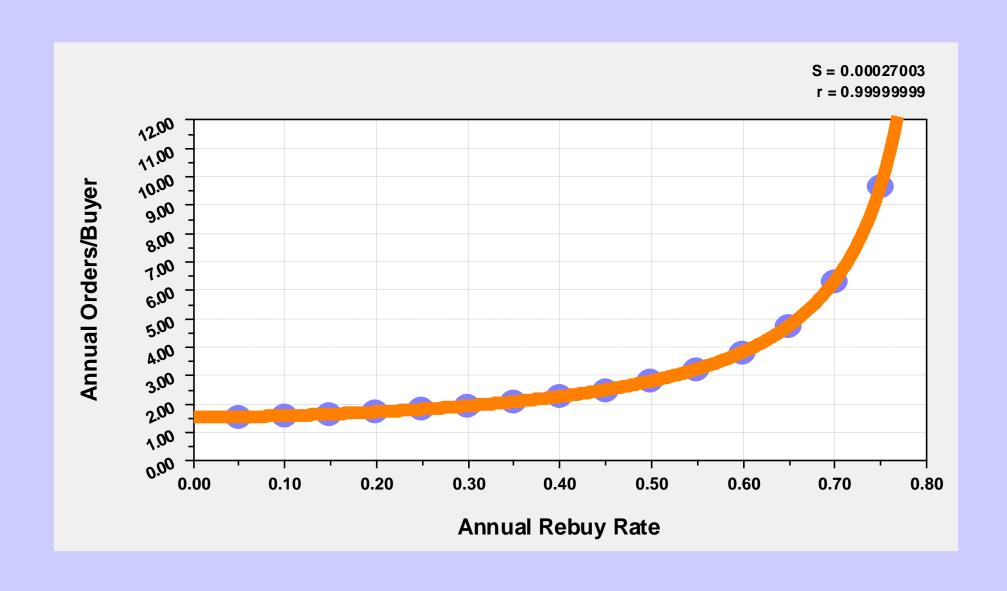
### Share of Sales From Loyal Buyers By Annual Repurchase Rate



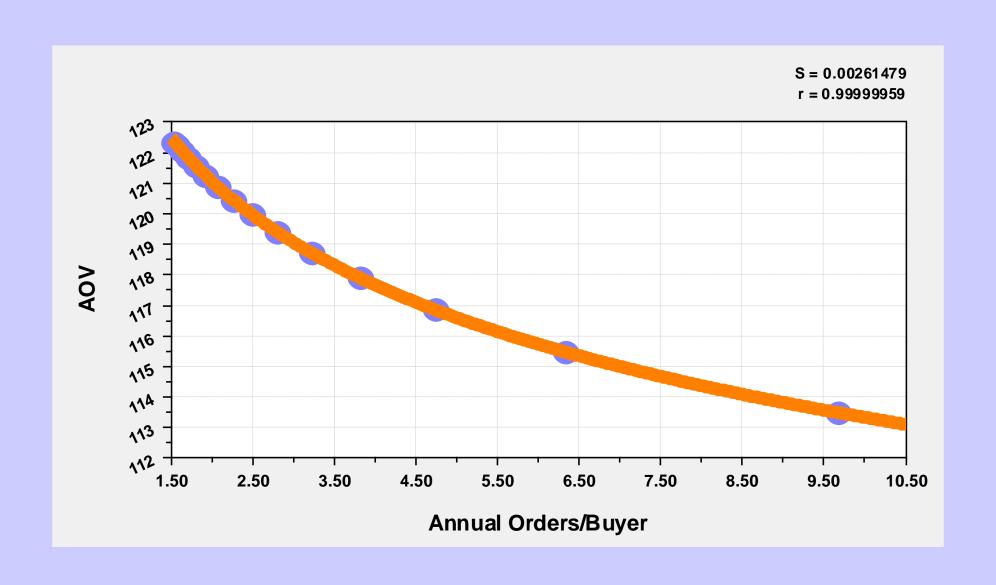
#### What Does The Relationship Look Like?

			<u>NY</u>	
			<u>Sales</u>	% Via
Rebuy	<u>Freq</u>	<u>AOV</u>	<u>Value</u>	<u>Loyal</u>
5%	1.551	\$122.32	\$9.49	5.1%
10%	1.593	\$122.19	\$19.47	5.2%
15%	1.652	\$122.01	\$30.23	5.5%
20%	1.727	\$121.79	\$42.06	7.0%
25%	1.821	\$121.52	\$55.33	11.8%
30%	1.939	\$121.21	\$70.49	22.0%
35%	2.085	\$120.85	\$88.18	36.7%
40%	2.269	\$120.43	\$109.30	51.4%
45%	2.505	\$119.94	\$135.19	62.6%
50%	2.814	\$119.37	\$167.96	69.8%
55%	3.235	\$118.69	\$211.16	74.1%
60%	3.835	\$117.87	\$271.20	76.6%
65%	4.755	\$116.83	\$361.13	78.1%
70%	6.338	\$115.46	\$512.25	79.0%
75%	9.677	\$113.48	\$823.60	79.5%

#### Rebuy Rates vs. Annual Order Frequency



#### Annual Order Frequency vs. AOV



# The Average Annual Repurchase / Rebuy Rate Among The Majority Of My Client Base Is About 30% - And if Customers Repurchase, They Purchase About 1.9 Times Per Year.

Loyalty: It's hard for an e-commerce brand to generate meaningful loyalty with a 30% rebuy rate and 1.9 purchases per year from those who buy again.

Department Store: 75% Rebuy Rate \* 9.677
Purchases per Repurchaser = 7.26 Purchases
per Customer per Year.

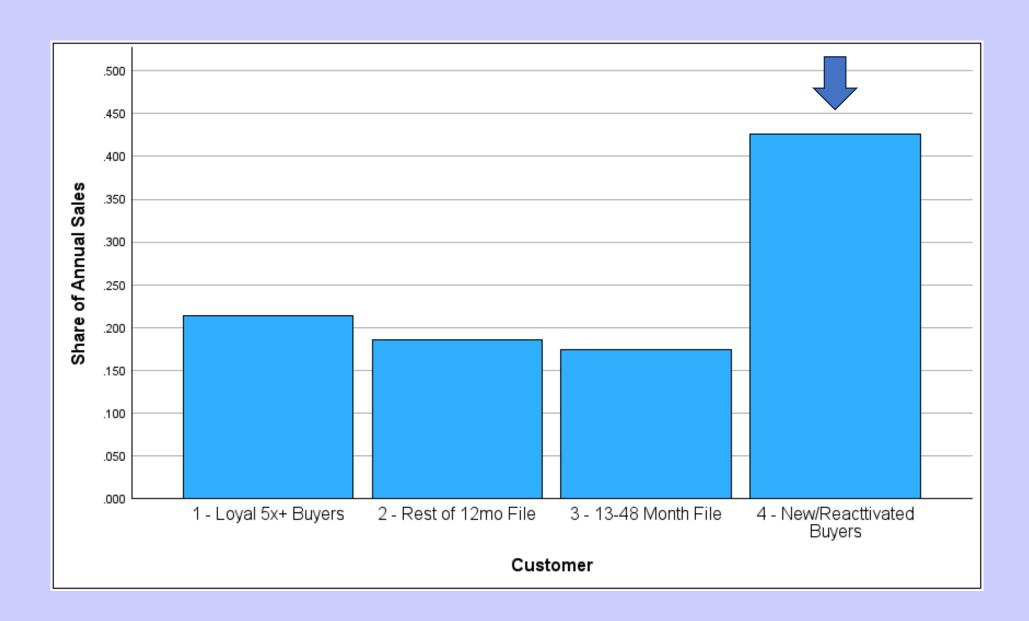
E-Commerce: 30% Rebuy Rate \* 1.939
Purchases per Repurchaser = 0.57 Purchases
per Customer per Year.

#### **Loyalty Initiatives: Impact of a 10% Increase**

Department Store: 7.26 Purchases per Year \* 0.10 = 0.726 Purchases. *Meaningful*.

E-Commerce: 0.57 Purchases per Year \* 0.10 = 0.057 Purchases. *Meaningless*.

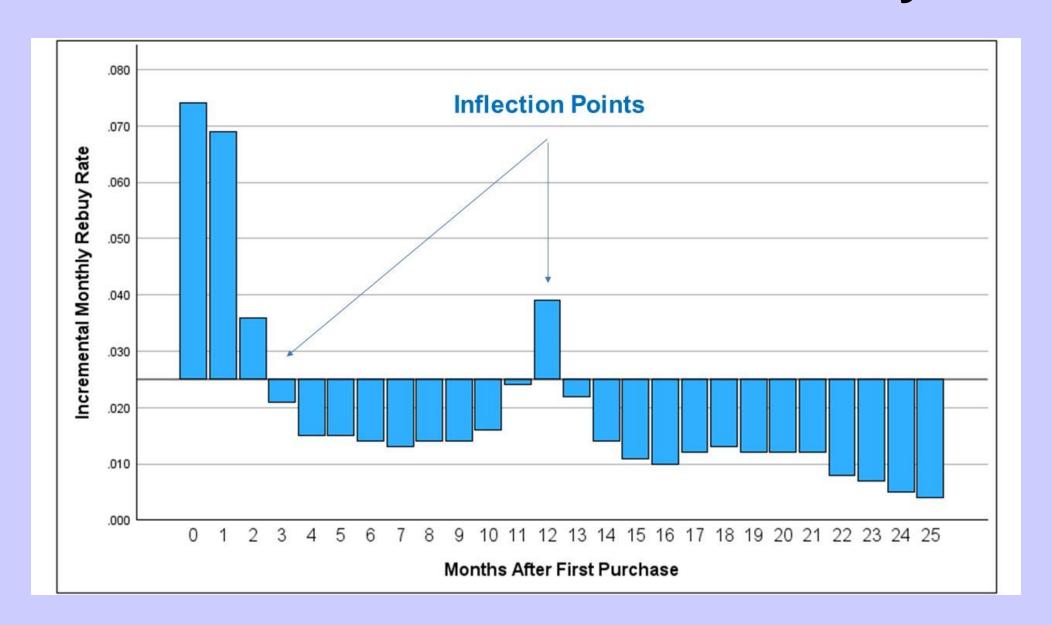
#### **Share of Sales: E-Commerce Average**



#### **Most Important Timeframe?**

If you are an e-commerce brand with a 30% rebuy rate, what is the "Inflection Point" where you can make the most difference as a marketer among existing customers?

#### Inflection Points for First-Time Buyers

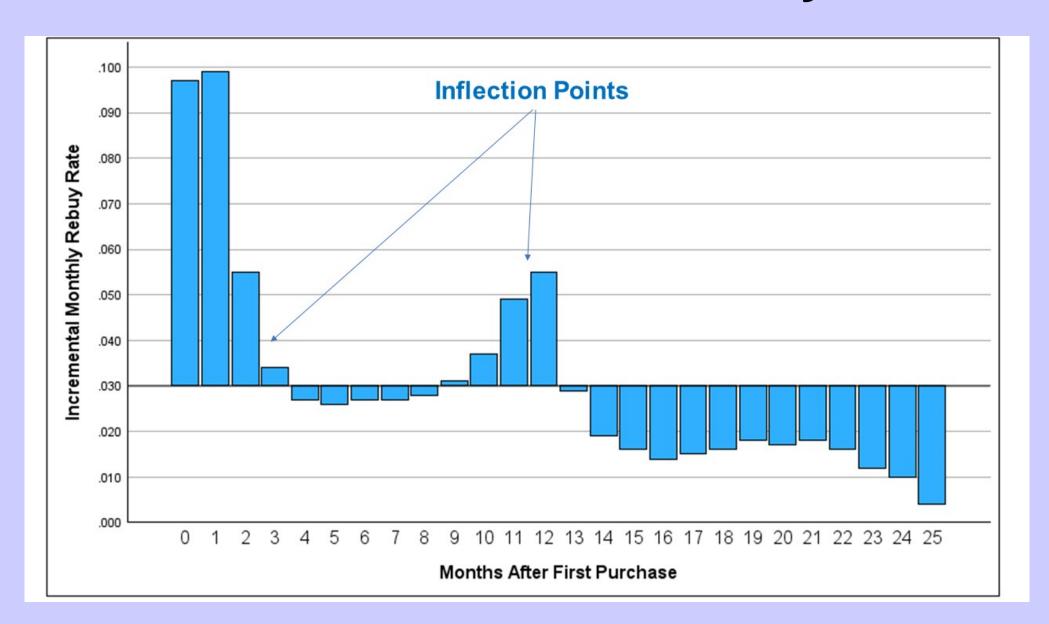


#### **Most Important Timeframe?**

First 75-ish days following a first purchase!

The "Anniversary" event ... at month = 11 or month = 12 following a first purchase.

#### Inflection Points for 5x Buyers



#### **Most Important Timeframe?**

First 75-ish days following a first purchase!

The "Anniversary" event ... at month = 10 or month = 11 or month = 12 following a fifth purchase.

#### **Inflection Points**

		Incremental Monthly Rates				Cumulative Rates			
<b>Month</b>	<u>1x to 2x</u>	2x to 3x	3x to 4x	<u>4x to 5x</u>	<u>1x to 2x</u>	2x to 3x	3x to 4x	<u>4x to 5x</u>	
0	7.4%	9.7%	12.6%	15.1%	7.4%	9.7%	12.6%	15.1%	
1	6.9%	9.9%	13.0%	16.2%	13.8%	18.6%	24.0%	28.8%	
2	3.6%	5.5%	8.0%	10.1%	16.9%	23.1%	30.1%	36.0%	
3	2.1%	3.4%	5.0%	6.5%	18.6%	25.7%	33.6%	40.1%	
4	1.5%	2.7%	4.1%	5.5%	19.8%	27.7%	36.3%	43.4%	
5	1.5%	2.6%	4.1%	5.6%	21.0%	29.6%	38.9%	46.5%	
6	1.4%	2.7%	4.3%	6.0%	22.2%	31.5%	41.5%	49.8%	
7	1.3%	2.7%	4.5%	5.8%	23.2%	33.4%	44.2%	52.7%	
8	1.4%	2.8%	4.4%	5.8%	24.3%	35.2%	46.6%	55.5%	
9	1.4%	3.1%	4.9%	6.9%	25.3%	37.2%	49.2%	58.5%	
10	1.6%	3.7%	5.7%	7.3%	26.5%	39.6%	52.1%	61.6%	
11	2.4%	4.9%	6.5%	8.0%	28.3%	42.5%	55.2%	64.6%	
12	3.9%	5.5%	6.7%	6.7%	31.0%	45.7%	58.2%	67.0%	
13	2.2%	2.9%	3.4%	3.6%	32.6%	47.2%	59.6%	68.2%	
14	1.4%	1.9%	2.6%	3.0%	33.5%	48.2%	60.7%	69.1%	
15	1.1%	1.6%	1.8%	2.0%	34.2%	49.0%	61.4%	69.7%	
16	1.0%	1.4%	1.4%	1.6%	34.9%	49.7%	61.9%	70.2%	
17	1.2%	1.5%	2.1%	2.7%	35.7%	50.5%	62.7%	71.0%	
18	1.3%	1.6%	2.1%	1.7%	36.5%	51.3%	63.5%	71.5%	
19	1.3%	1.8%	2.3%	3.5%	37.3%	52.2%	64.3%	72.5%	
20	1.2%	1.7%	3.1%	2.0%	38.1%	53.0%	65.4%	73.1%	
21	1.2%	1.4%	1.9%	3.7%	38.8%	53.7%	66.1%	74.1%	
22	0.8%	1.6%	1.9%	1.3%	39.3%	54.4%	66.8%	74.4%	
23	0.7%	0.8%	0.0%	0.0%	39.7%	54.8%	66.8%	74.4%	
24	0.5%	0.2%	0.9%	0.0%	40.0%	54.9%	67.1%	74.4%	

#### **Capitalize on Inflection Points!**

Use Email Marketing and Social to speak to customers at specific inflection points! You are a media brand.

Print, while considerably more expensive, can be leveraged effectively.

#### **Welcome Period**

Within 75 days of a first purchase, work hard to encourage the customer to add complementary merchandise to a first purchase. The customer is responsive for a brief period of time.

#### **Active Period**

Months 3 / 4 / 5 / 6 / 7 / 8 / 9 / 10 are the "Active Period" for customers with 2+ life-to-date purchases. The customer cares about how you can help the customer achieve his/her dreams.

Your commerce skills are on full display during the Active Period.

#### **Loyalty Period**

When a customer achieves a 60% or greater annual repurchase rate, the customer is deemed "Loyal".

Customers don't stay "Loyal" ... they slump back to "Active" then go back up to "Loyal".

#### **Loyalty Period**

You do not need a "Loyalty Program".

You likely need to do something different for the minority of customers who achieve "Loyal" status.

#### **Quiet Period**

Months 3 / 4 / 5 / 6 / 7 / 8 / 9 / 10 are the "quiet period" for most active customers.

You are a media company. It is your job to teach your customer why you matter. Entertain the customer, educate the customer.

#### **Anniversary Period**

Months 11 / 12 are the Anniversary Period.

Advertise complementary products / merchandise to the customer based on what the customer purchased one year prior.

#### **Dormant Period**

Months 13 – 24 are the Dormant Period.

The customer is generally disinterested in purchasing. Instead of offering 40% off, why not use your media/content division to prompt the customer to interact with you?

#### **Retirement Period**

Months 25+ are the Retirement Period

The customer no longer has a purchase relationship with your brand.

You now have great freedom to try different tactics with this audience. Test!

#### **Inflection Points**

Welcome Period. **Quiet Period. Anniversary Period. Active Period.** Loyal Period. **Dormant Period.** Retirement Period.

#### **Inflection Points**

Think less about Loyalty.

Think more about Inflection Points.

Bonus: If you want more loyal buyers, consider acquiring more new customers who become loyal over time!

#### **Questions?**

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